



Data i FM

Borger Borgersen

Global Digital Transformation Manager
The LEGO Group

27. Oktober 2022





Content

#1

Data i FM – hvilke data har vi allerede adgang til?

#2

Håndtering af data for fysiske assets (FM)

#3

Life Cycle Asset management

#4

Initial Asset data collection

#5

Assess and plan

#6

Replace

#7

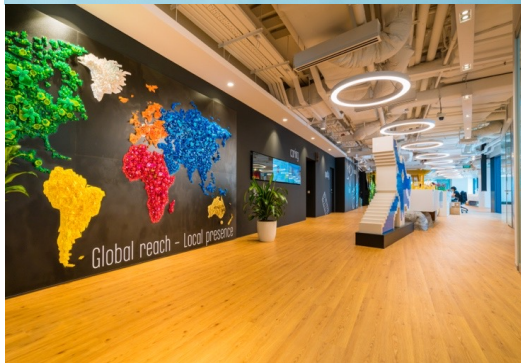
Implement / Adjust

#8

Operate

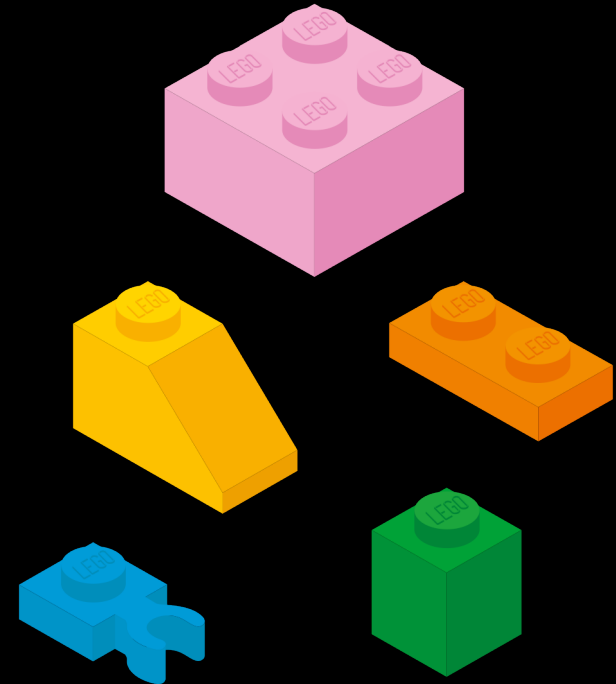
#9

Monitor & Optimise



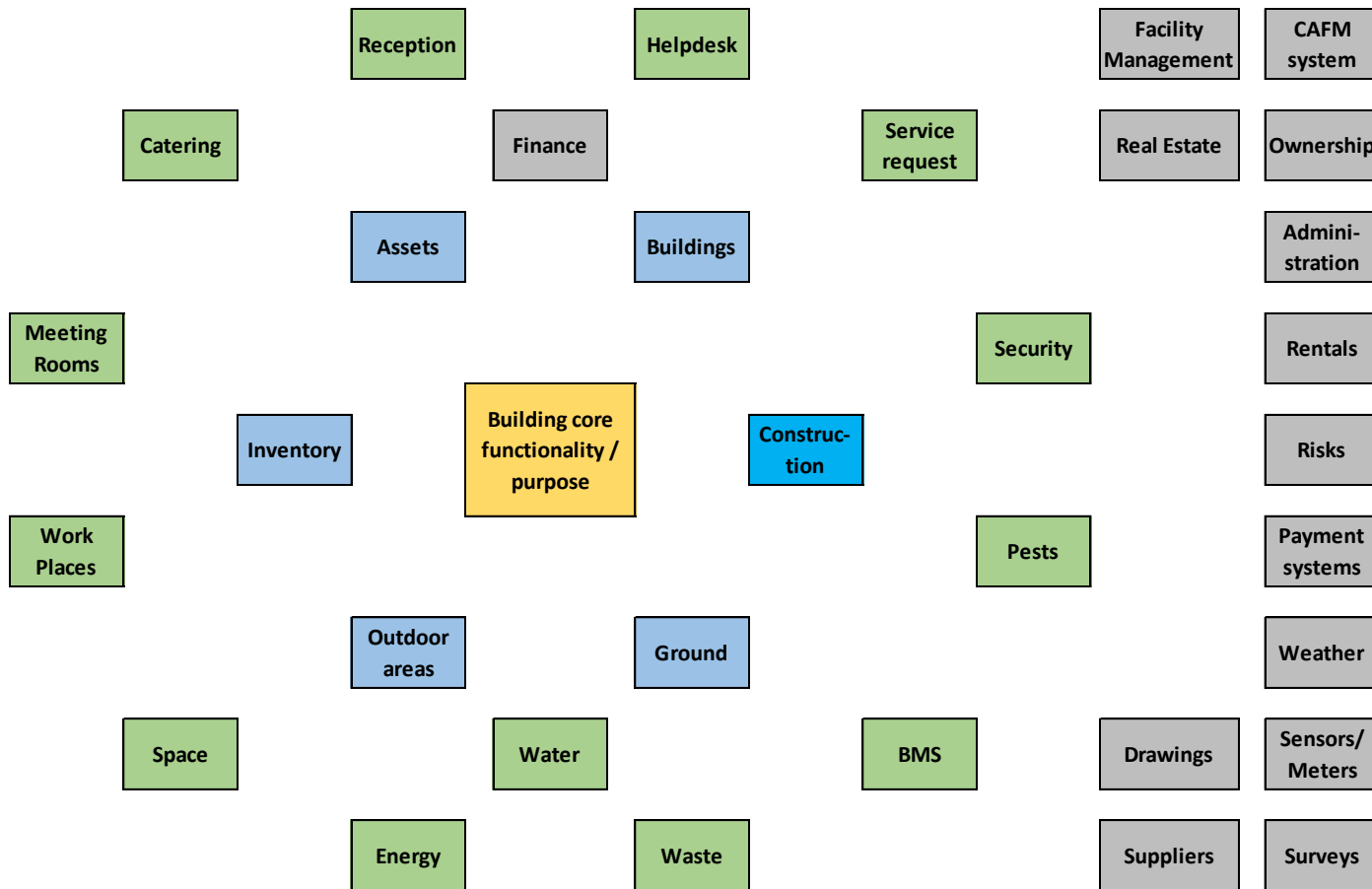


Data i FM – hvilke data har vi allerede adgang til?





Data i FM – hvilke data har vi allerede adgang til?



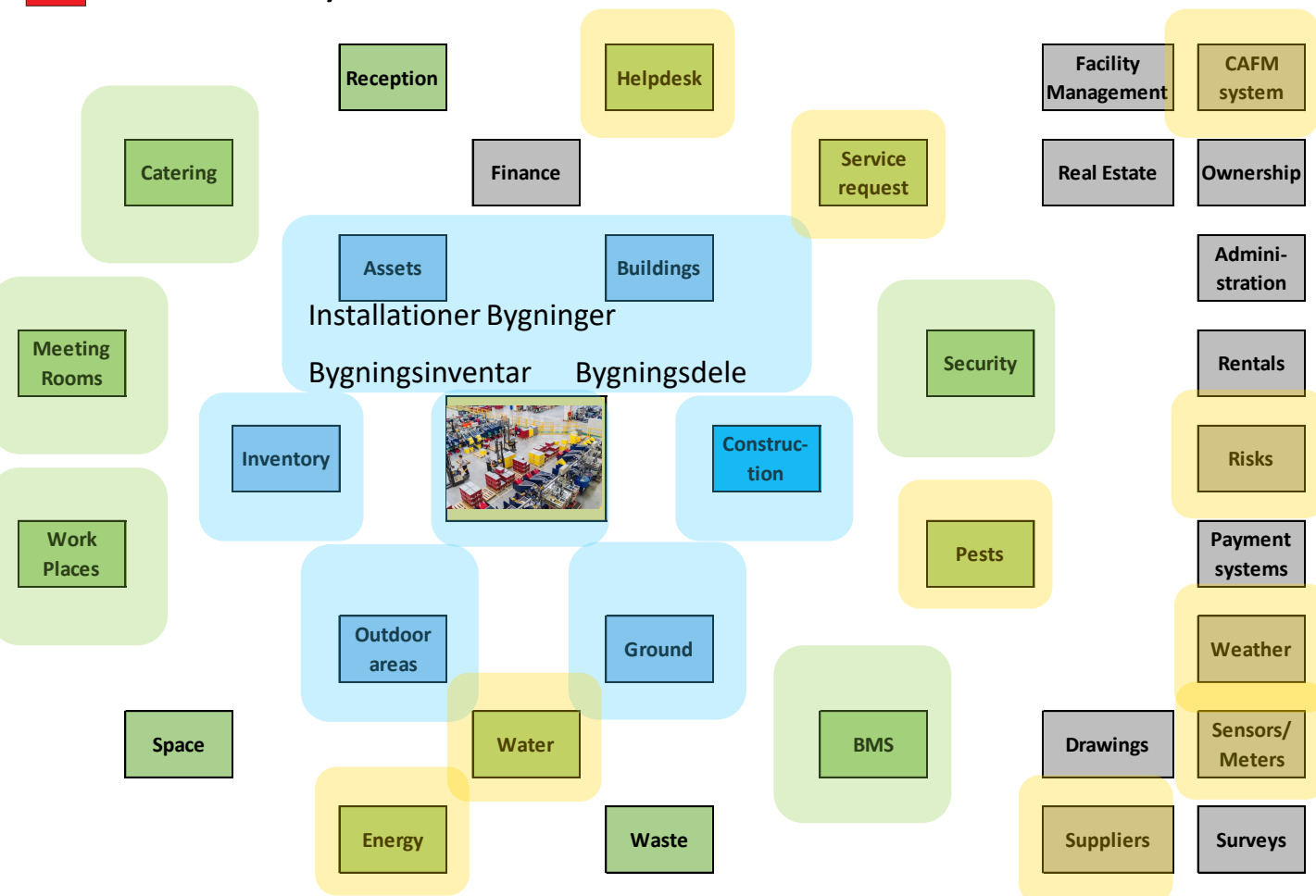


Håndtering af data for fysiske assets (FM)





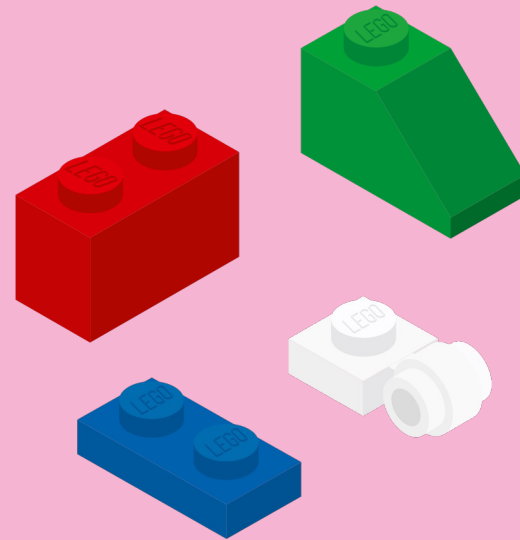
Hvad er fysiske assets indenfor FM?



Og hvad påvirker dem / hvor arbejder vi med dem?

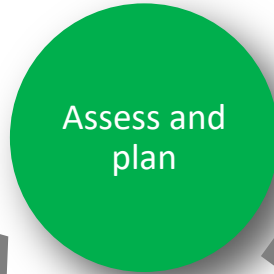


Life Cycle Asset management

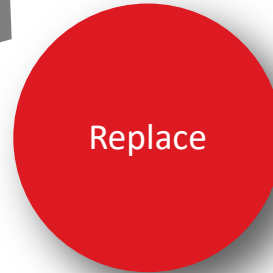




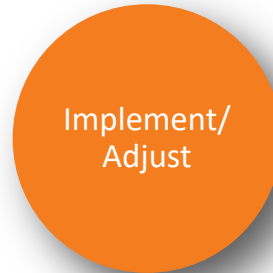
Life Cycle Asset management



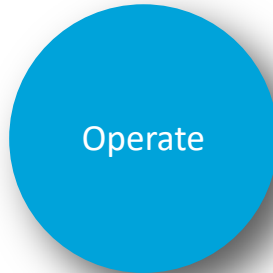
Yearly assessment of assets and planned maintenance, creation of CAPEX plan with replacement of poor performing assets



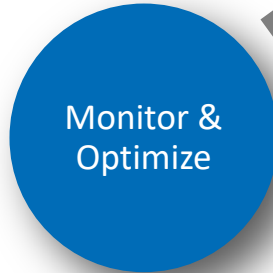
Replacement of the assets according to CAPEX plan and adjustment of maintenance plan



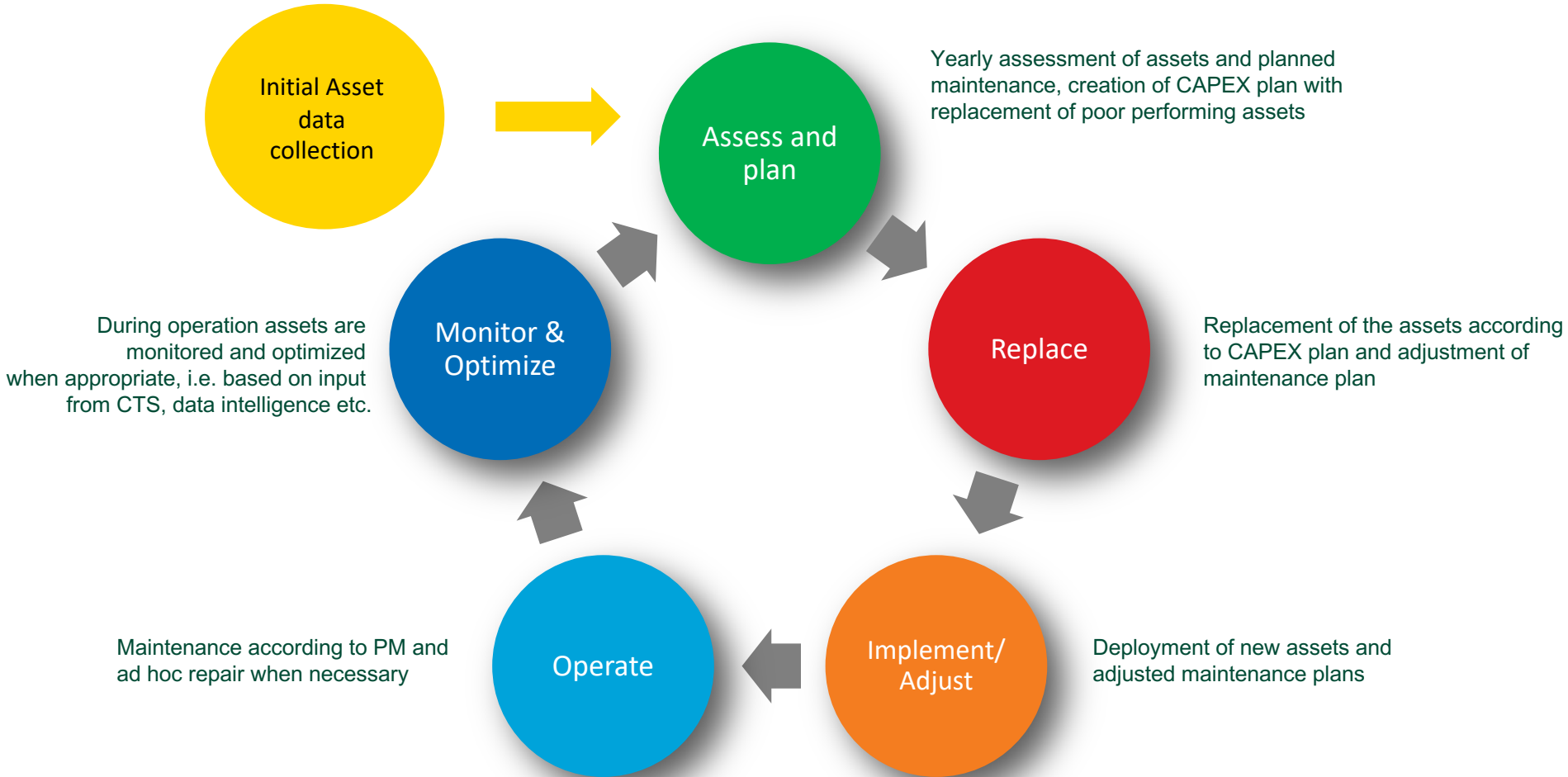
Deployment of new assets and adjusted maintenance plans



Maintenance according to PM and ad hoc repair when necessary

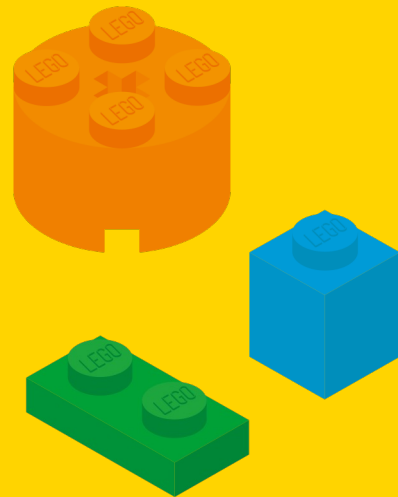


During operation assets are monitored and optimized when appropriate, i.e. based on input from CTS, data intelligence etc.





Initial Asset data collection

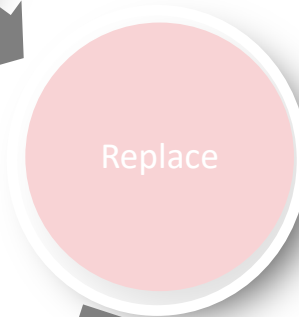




Life Cycle Asset management



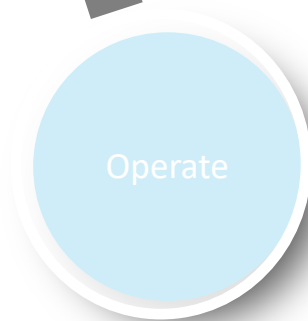
Yearly assessment of assets and planned maintenance, creation of CAPEX plan with replacement of poor performing assets



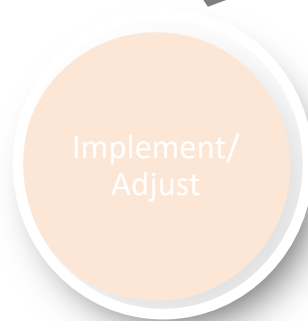
Replacement of the assets according to CAPEX plan and adjustment of maintenance plan



During operation assets are monitored and optimized when appropriate, i.e. based on input from CTS, data intelligence etc.



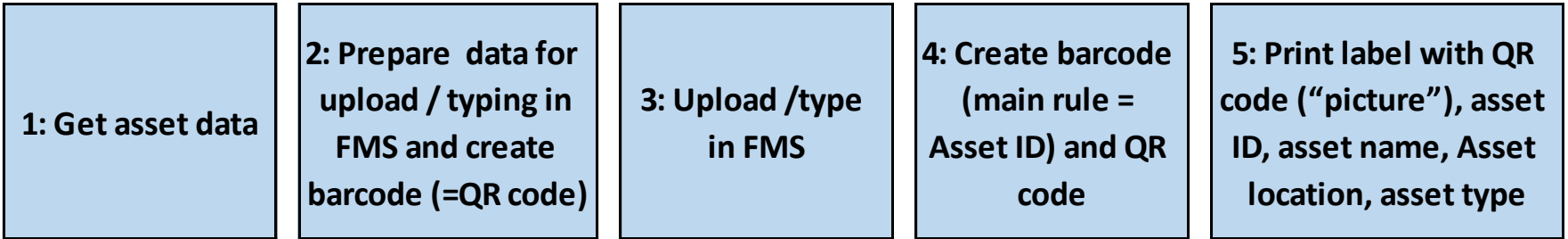
Maintenance according to PM and ad hoc repair when necessary



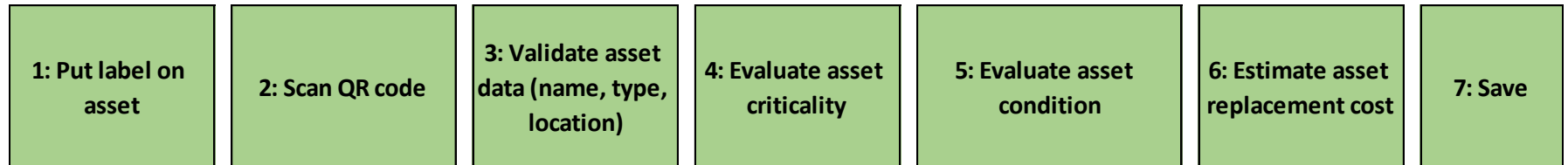
Deployment of new assets and adjusted maintenance plans



A: Asset input in Facility Management System (FMS) off site



B: Asset validation on site:





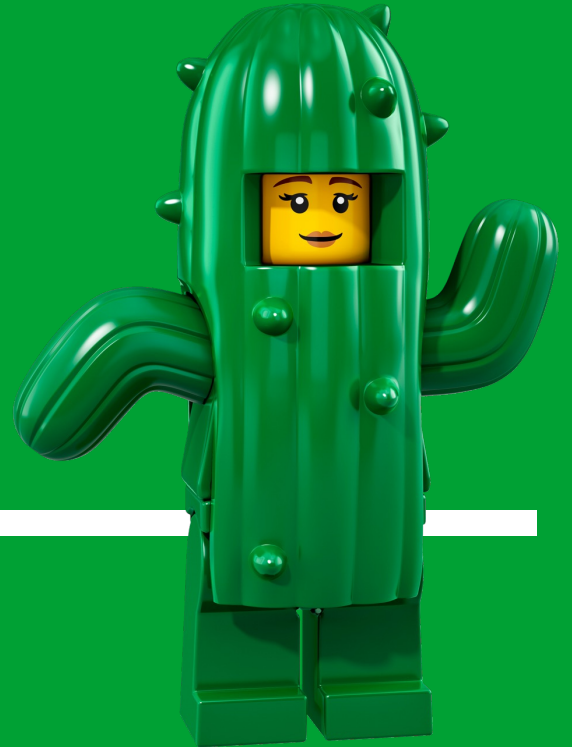
Criticality, Workorders and Replacement Cost

| Criticality Assessment Rating | | Workorders | Replacement cost mandatory with condition | | | | |
|-------------------------------|--|------------------------------------|---|----------------------------|-------------------|--------------------|-----------------------|
| | Criticality Description | Workorders mandatory when handling | A: Beyond usefull life (<0, year) | B: End of life (½-2 years) | C: OK (3-6 years) | D: Good (>7 years) | E: As new (>10 years) |
| Safety | Life Safety, Fire Safety and Security systems | Yes | Yes | Yes | Preferably | No | No |
| Business critical | Asset w hich, w hen affected, w ill immediately impact the core business Asset w hich, w hen affected, can cause loss of use to entire facility or a critical system or area w hich w ill severely limit the intended function or image of the building | Yes | Yes | Yes | Preferably | No | No |
| Business support | Other important asset w hich, w hen affected, w ill cause an interruption, but for w hich time exists to recover before impacting business | Yes | Yes | Yes | Preferably | No | No |
| Site suport | Any other asset w hich, w hen effected w ill not have any business impact but causes annoyance or less comfort to the customer | No | Yes | Yes | No | No | No |

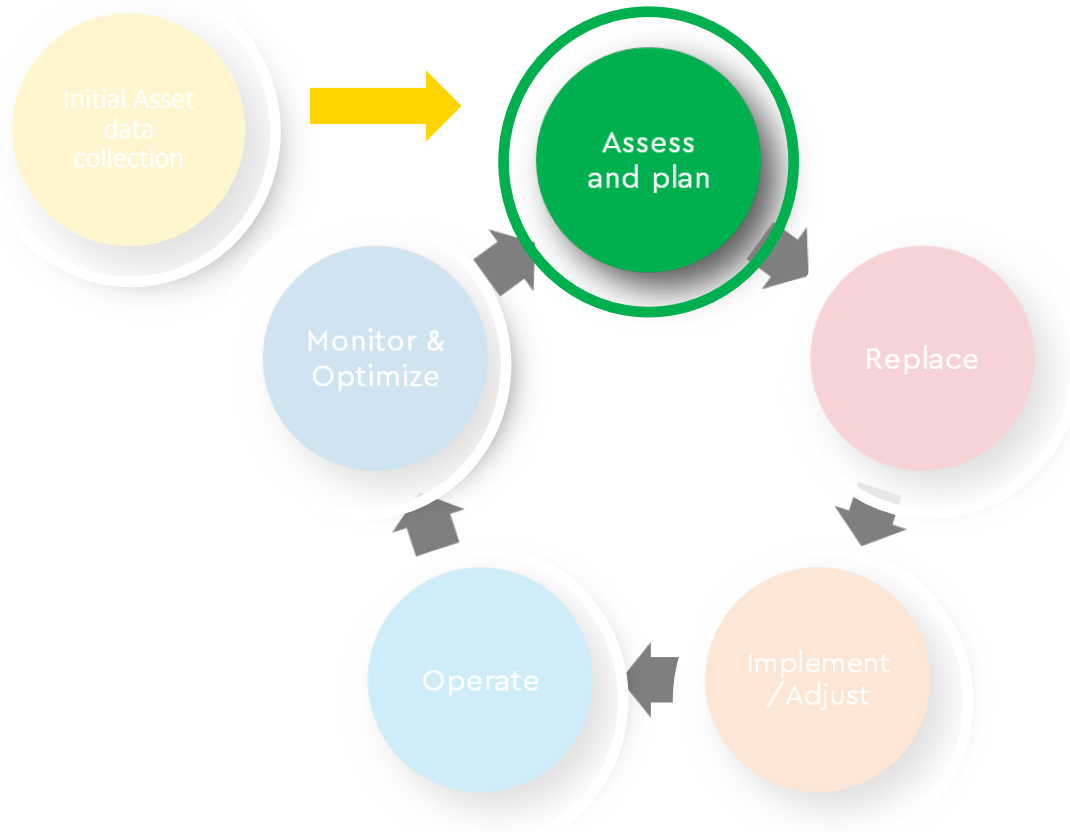
Asset Condition rating

- A. Beyond usefull life:** Expected EOL < 0,5 year
- B. End of Life:** Condition poor. Increased service interval, Can fail at any time, A Replacement (plan) should be considered, Expected EOL ½-2 years
- C. OK:** Condition, Expected EOL 3-6 years. A replacement/ condition improvement plan should be descussed with client.
- D. Good:** Condition. Expected EOL > 7 years.
- E. As New:** New or as good as new Expected EOL > 10 years
- NA: Not assessed:** No validation of assets possible / available

Assess and plan



LEGO Yearly Re-assessment of assets



1. Every year 5 months before budget year starts
 - Re-assess conditions
 - Re-assess Criticality
 - Re-assess Replacement Cost for assets according to the agreed combination of condition and criticality:
2. Create suggested CAPEX plan with replacement of poor performing assets
3. Prior to budget process for next year discuss CAPEX plan
4. Create adjusted PM plan according to re-assessment and number of ad hoc maintenances in the past



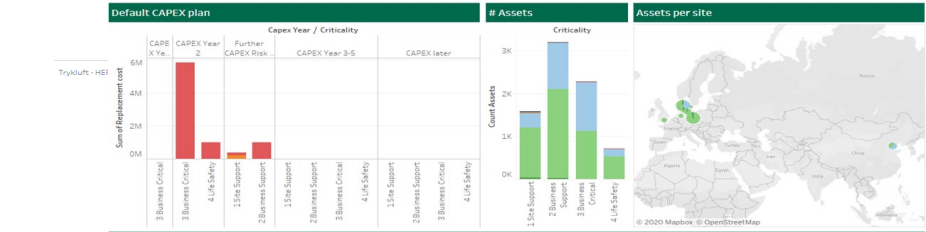
1f - asset Data collection - Life cycle vs. workorder historic

Asset Condition and Workorders



Details on WOs on assets

| Criticality | Equipment Desc | Asset cond. | Year o... | Workord... | Work type | Workorder Desc |
|-------------|----------------|-------------|-----------|------------|-----------|-----------------------------|
| | | | | 417535 | Planned | PM/SHV/1M/Peugeot 2 kontrol |
| | | | | 419967 | Planned | PM/SHV/1M/Peugeot 2 |



Asset details with workorders

| Count | Site | Criticality | Asset condition | Equip. ment | Equip. ment Desc | Equipment Desc | Installation Date | Asset Endo... | Replacem ent cost | Work type | Workorde r / Number | Workorder Desc | Due Date Ts |
|-------|------|-------------|--------------------------------|------------------------------|-----------------------------|-------------------------------|-------------------|---------------|-------------------|-----------|---------------------|------------------------------------|-------------|
| China | BLA | 1 Site | C OK (>3 TECA, Support, years) | Decent railed HVAC equipment | A/C, Air Condit ioning U... | 空调系统外机 Outdoor unit BL2.3.301 | 01/1998 | 2024 | 0 | Planned | 62356 | conditioner Outdoor unit BL2.3.301 | 20-04-2018 |
| | | | | | | | | | | | 85910 | conditioner Outdoor unit BL2.3.301 | 25-10-2018 |
| | | | | | | | | | | | 104744 | conditioner Outdoor unit BL2.3.301 | 27-03-2019 |
| | | | | | | | | | | | 129172 | conditioner Outdoor unit BL2.3.301 | 08-10-2019 |
| | | | | | | | | | | | 148842 | conditioner Outdoor unit BL2.3.301 | 01-04-2020 |

Based on WO history, you may find argument to either up-grade or replace an asset.

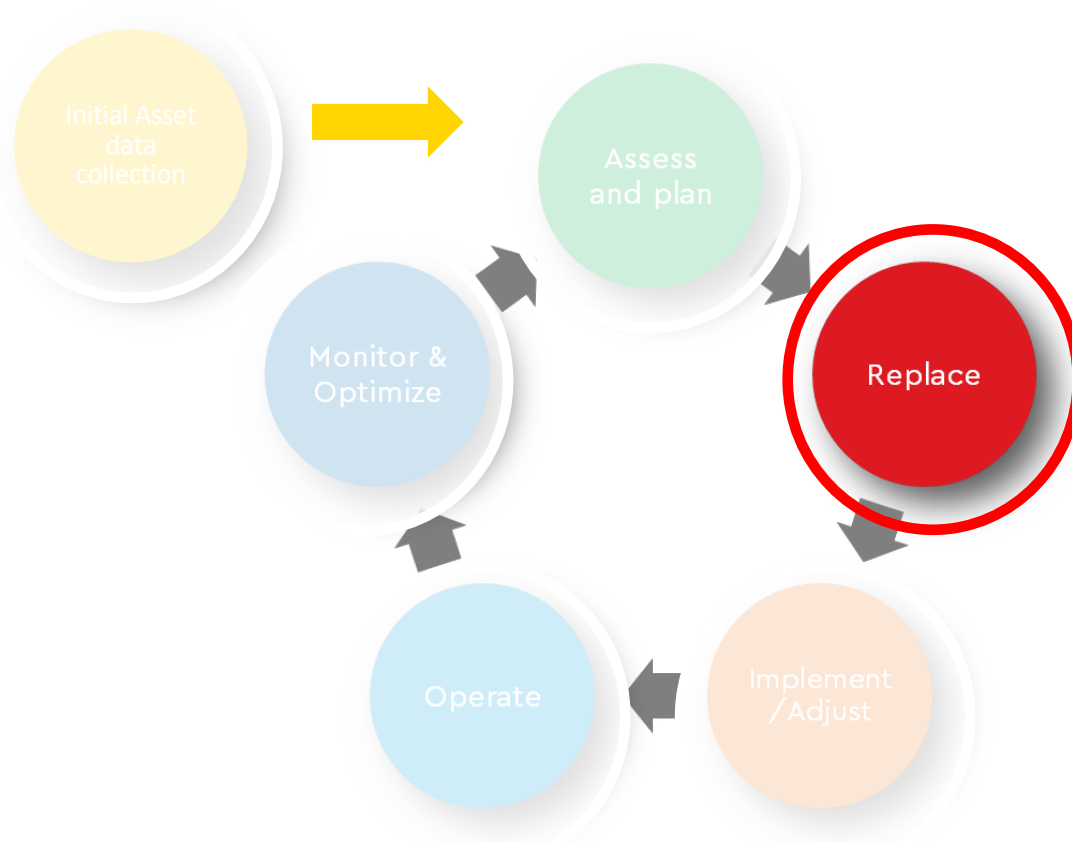
You may also experience a need for changes of the PM regime, either on frequency or job-plans or both.

Any change needs to be highlighted in order to agree/sign off the future impact to the OPEX and CAPEX budget

Replace



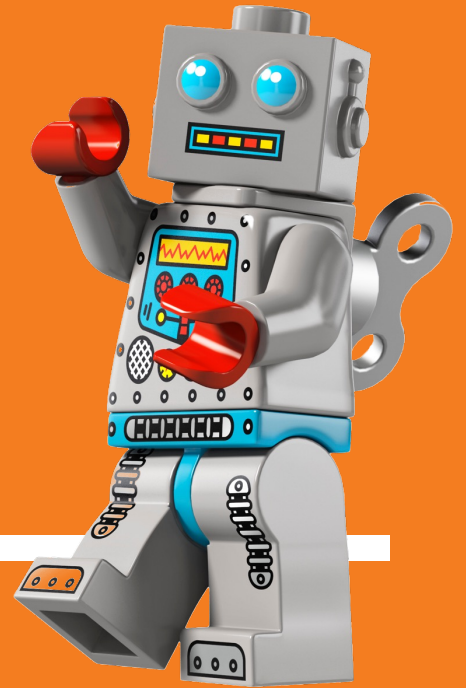
LEGO Replacement of assets



1. Present Asset Criticality categorization and suggested CAPEX
2. Secure approval of criticality categorizations
3. Get approval of
 1. Which assets needs to be replaced and agree on how to handle the replacement(CAPEX planning).
 2. How to handle assets in suggested CAPEX plan which are decided not to be replaced
 1. Increased maintenance cost, due to increased maintenance cost
 2. And/or accept of breakdowns due to lack of replacement
4. Plan and manage the replacement projects

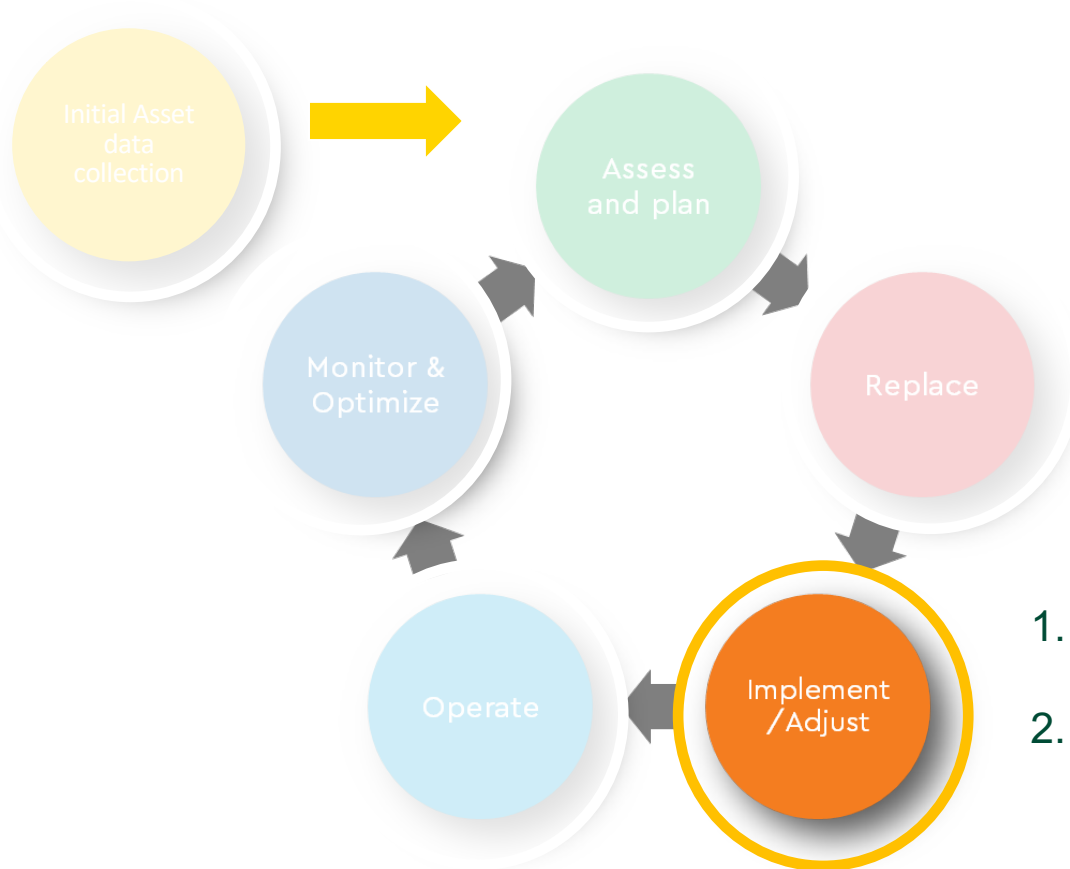


Implement / Adjust





Implement and adjust PPMs

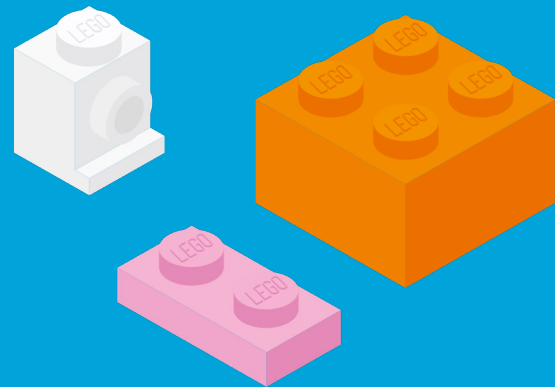


| Building | Component | Description | Frequency - E.g. every x. day, week, month or year | | | | Remarks | Documentation |
|---|---|-------------|--|------|-------|------|-----------------------|----------------------|
| | | | day | week | month | year | | |
| Requirements for CBRE' buildings | | | | | | | | |
| Building envelope | | | | | | | | |
| Door | Inspection of doors | | | | | 1 | | in FMP |
| Window | Inspection of windows | | | | | 1 | | in FMP |
| Exterior wall | Inspection of exterior walls | | | | | 1 | | in FMP |
| Roof | Inspection of roof | | | | 6 | | | in FMP |
| Flexible joint | Inspection/Replacement of flexible joints | | | | | 5 | | in FMP |
| Outlet/Inlet | Inspection of outlets/inlets | | | | | 1 | | in FMP |
| Overhead door | Mandatory inspection of overhead doors | | | | | 1 | Mandatory in Denmark. | Service document FMP |
| Revolving door | Mandatory inspection | | | | | 1 | Mandatory in Denmark. | Service document FMP |

1. Deploy new assets and create PPMs for these
2. Adjust PPMs according to agreements with customer and/or according work order historic



Operate

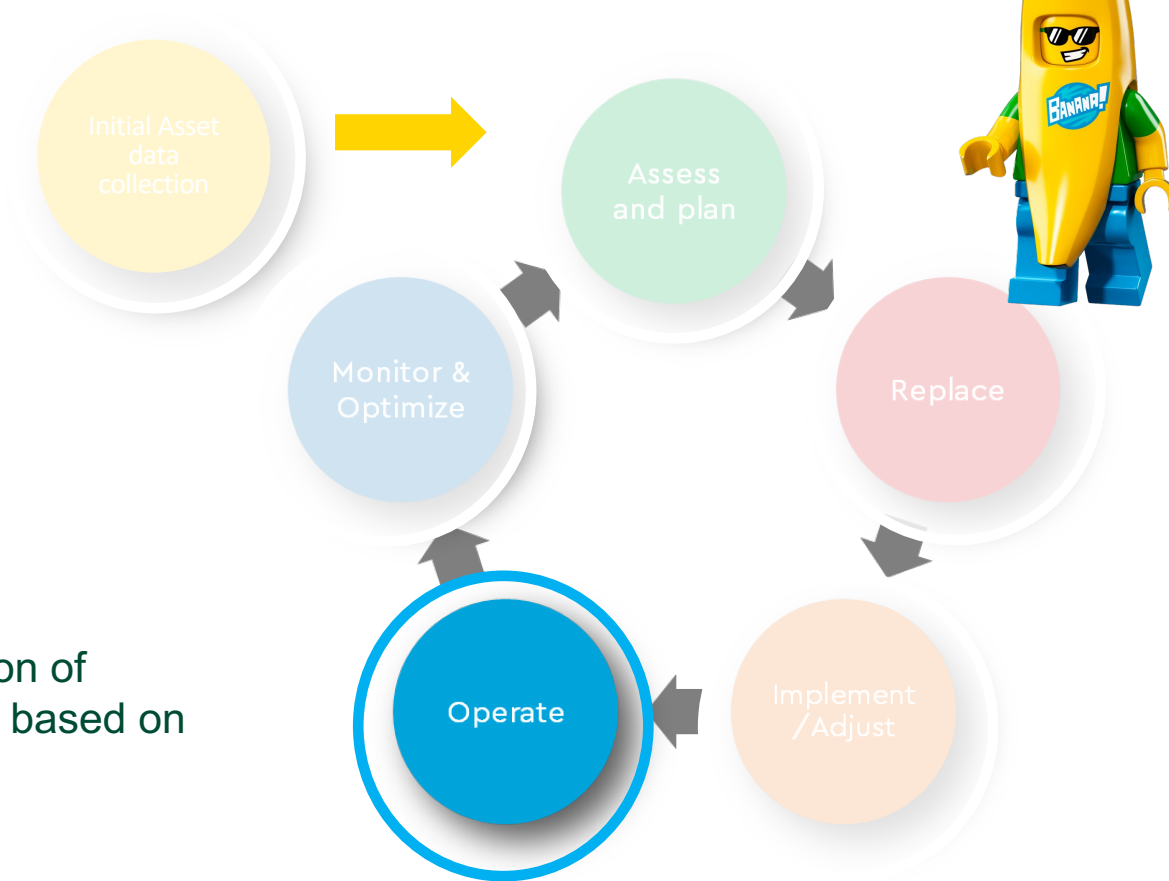




Operate

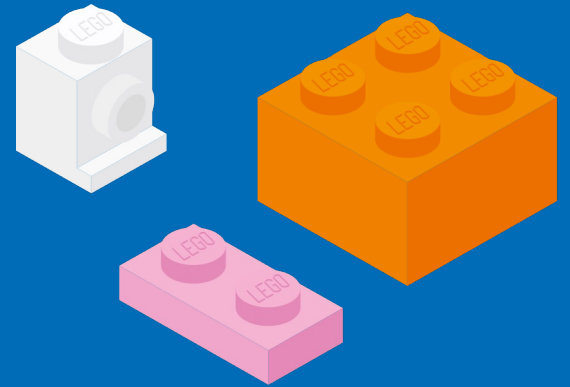
Daily operation of assets

- Maintenance according to PMs
 - Special attention to statutory maintenance
- Ad hoc repair when necessary
 - Special attention to registration of assets on ad hoc workorders based on asset criticality





Monitor & Optimise

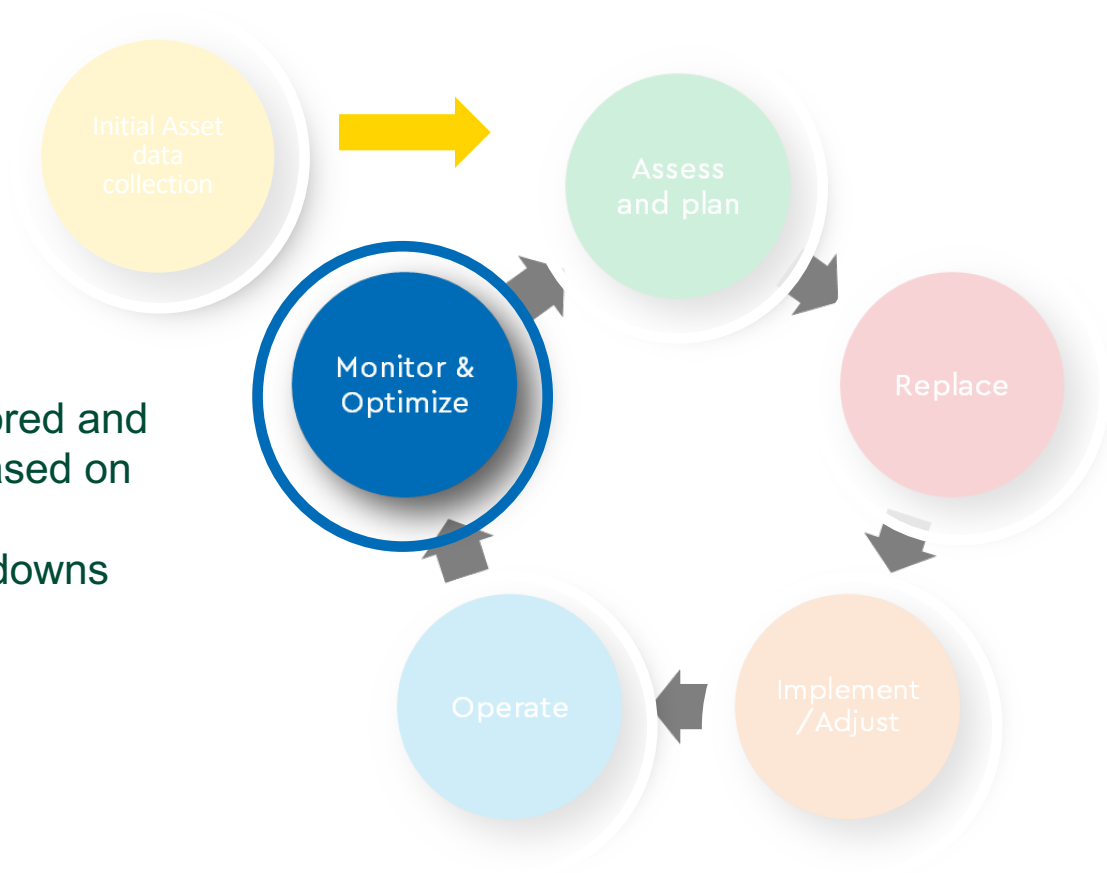




Monitor & optimize

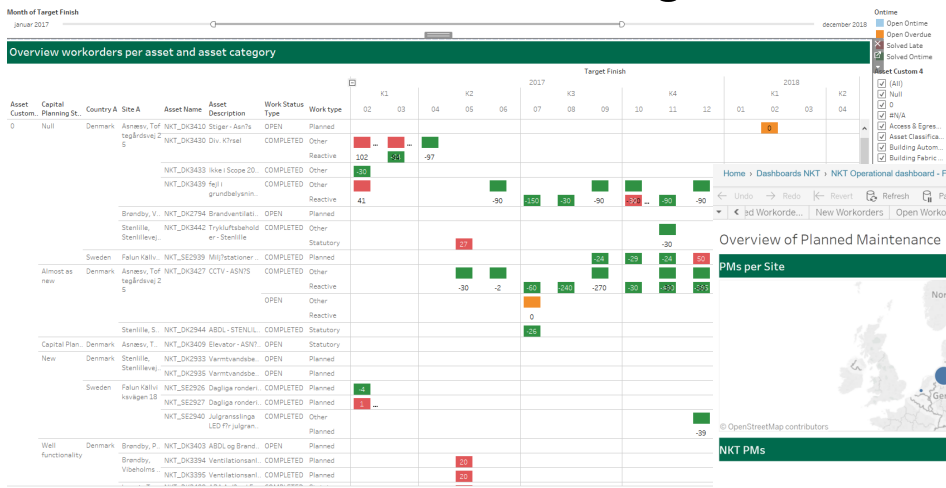
During operation assets are monitored and optimized when appropriate, i.e. based on input from

- Manuel reports on errors/breakdowns
- BMS/CTS alarms
- Sensors
- Meters
- data intelligence re weather
- other



LEGO Dashboards for monitoring of assets

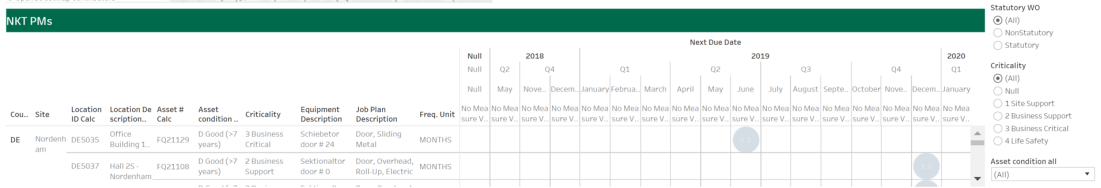
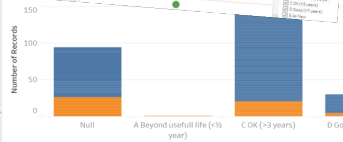
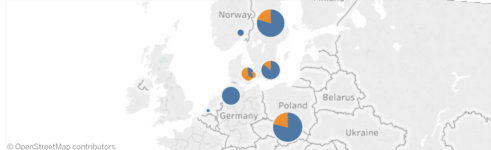
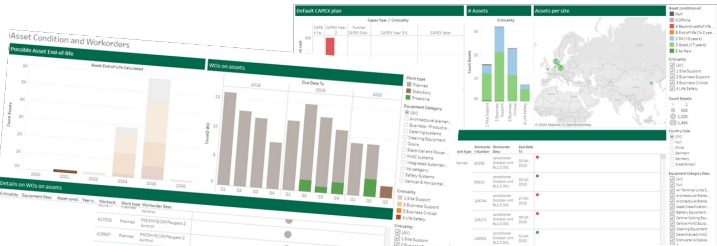
ASSET MANAGEMENT – CONDITION ASSESSMENT AND CAPEX PLANS



Home > Dashboards NKT > NKT Operational dashboard - FMP data > Overview of Planned Maintenance

Overview of Planned Maintenance

PMs per Site





Spørgsmål?

Tak for i dag